Corporate Plan

District Council of
Loxton
Waikerie

Corporate Plan

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Loxton
Waikerie

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Corporate Plan

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Acknowledgement of Country
We acknowledge the first people of the River Murray and Mallee Region as the traditional custodians of the land and waters on which we meet and pay our respects to their elders, past, present, and emerging.

INTRODUCTION

The District Council of Loxton Waikerie's Corporate Plan acts as our operational roadmap for the next three years as we implement our Strategic Plan.

The Corporate Plan outlines the specific actions, projects, and initiatives that will drive our progress and ensure that we meet our strategic objectives. The detailed plan reinforces Council's commitment to our focus areas of:

Our Community - Actively enhancing the quality of life of our communities by encouraging health, well being and safety.

Our Economy - Encouraging and supporting a strong diverse economy that will provide prosperity, growth, and employment opportunities for our community.

Our Environment - Protecting and enhancing our environment for the future.

Corporate Services - Council Services that support the governance of the Council and its efficient operations.

Council encourages its community to review the Corporate Plan and familiarize yourself with the initiatives that will shape our efforts in the coming years.



DELIVERING OUR PLANS

The achievement of our Corporate Plan will require us to collaborate with the Federal, State and other Local Governments, the private sector and community groups, in a variety of roles. These various roles may be undertaken simultaneously or change during different stages of projects or service delivery. Our roles are outlined below.

Our Role	Our Promise
Advocate	Make representations on behalf of our community and engage in public policy development in the interests of our community.
Custodian	Manage community assets including buildings, facilities, public spaces, and roads on behalf of our community.
Facilitator	Bringing together stakeholders to collectively pursue a shared interest, desired direction, outcome, service or to resolve an issue.
Funding Applicant and Recipient	Apply for, receive, and expend funding and revenues as required by legislation or policy or via Federal, State and Grant Commission funding requirements.
Information Provider	Providing information to our community via reports, websites, social media, or other forums to inform our community.
Leader	Lead by example within, as well as on behalf, of our community.
Listener	Engaging with our community, seeking comments, opinions, and feedback in order to formulate future directions or improve services.
Partner	Working with others to achieve a common goal, deliver a project or provide a service.
Regulator	Exercising our responsibilities in response to legislative and compliance requirements.
Service Provider	Fully or partially fund or provide a service, project, or initiative on behalf of our community.



DELIVERING OUR PLANS

The Council's strategic planning process is a comprehensive framework designed to guide its actions and priorities over various time frames, ensuring a holistic and forward-thinking approach to community development.

The Community Strategic Plan acts as a long-term vision spanning 15 years, articulating the community's aspirations and goals and provides 'big picture' direction to Council.

The Community Strategic Plan is activated through a short-term, 3-5 year Corporate Plan, which assesses Council's priorities and incorporates operational planning to determine the best course of action based on internal and external factors.

Both of these strategies are guided by a number of local and regional plans, and directly influence Council's Annual Business Plan and Budget, a statutory requirement that outlines the financial estimates to deliver actions and projects from the Corporate Plan in the upcoming financial year.

Council also monitors its progress by preparing and adopting an Annual Report relating to the operations of the Council for the previous financial year. The Annual Report helps to shape the budgeting process for the following financial year and promotes transparency on Council's activities within the community.



Informing Strategies

State/Regional

SA Strategic Direction Report
SA Economic Statement
RDAMR Strategic Plan
MRLGA Strategic Plan
Regional Tourism Plan (RTP2030)
Murray & Mallee Region Plan
SA Planning & Design Code
Rally for Riverland

Local

Long Term Financial Plan
Asset Management Plan
Growth Strategy
Ageing Well Strategy
Disability Access and Inclusion Plan
Arts and Culture Strategic Plan

Community engagement is implemented within each stage of the planning process, helping Council to successfully capture the wants and needs of the community in its approach.

VISION & MISSION

Our Vision

Our vision statement is our inspiration and provides us with purpose, strategic direction, motivation, and purpose.

In 2035 with a population of 15,000, we are a vibrant, productive, connected community with outstanding facilities, lifestyle, and environment.

Our Mission

Our mission aligns with our strategic objectives and indicates how we will achieve our vision. It provides an indication of how we are going to get to where we want to be.

We are committed to:

- Actively enhancing the quality of life of our communities by encouraging health, well being and safety
- Encouraging and supporting a strong diverse economy that will provide prosperity, growth and employment opportunities for our community
- Responsibly managing our built and natural environment
- Providing infrastructure the community needs
- Providing genuine and accountable leadership that inspires confidence within our community and ensures the responsible management of our resources



CORPORATE VALUES

> *Our corporate values are the principles, attributes and qualities we hold as important that we will display in the way we go about our business.*

We are genuine

We know who we are, we do not judge, we listen and allow others to be heard, we treat each other with kindness, respect and empathy, we lift each other up, we know we are better together.

We are united

We have a shared purpose, our vision and goals are communicated early and often, we are open and honest with each other to minimise politics and confusion, we don't finger point or blame, we put our team goals first, we work through adversity, learn from our losses and celebrate our wins, we are one team.

We are proud

We know our work matters, we are committed to achieving high quality results for our community, we work together to find better ways of doing things, we embrace change because it helps us move forward, we value our diversity, we inspire each other and our community.

We are accountable

We show up both professionally and personally, we do what we say we're going to do, we take responsibility for our actions, we provide each other positive and constructive feedback and are open and accepting of feedback in return, we own our mistakes and proactively take action to fix them.





DETAILED ACTION PLAN

DETAILED ACTION PLAN

Our Community

Actively enhancing the quality of life of our communities by encouraging health, wellbeing, and safety.

We are committed to nurturing strong and caring communities to ensure a secure, healthy, and sought-after lifestyle for all those who choose to live, work, and visit our district.

We live in our area because what has been created before and has led to the great lifestyle we enjoy. However, we are in competition we other towns and regions to attract new residents and also providing the amenities required in a community.

We aim to enhance the well-being of all residents of the district now and in the future. The challenge we have is to identify and blend the values, needs and aspirations of our community members for the benefit for all.

The community has told us what they value and these goals and strategies deliver on those preferences. To reach our population growth projections our community will need these characteristics.



DETAILED ACTION PLAN

STRATEGIC ALIGNMENT	ACTIONS	RESPONSIBLE OFFICER	TIMEFRAME
1.1 Community Enablement			
1.1.1 Support Community Development through funding, grant opportunities, planning, promotion, and advocacy.	Community Support grants: assisting and linking to professional services.	CEO / Community Development Officer	Ongoing
	Providing grant writer for large scale ($1m+) projects for not-for-profit organisations.		As required
	Explore loan opportunities to support community groups where projects are located on land under Council management usually via Local Government Finance Authority.		As required
1.1.2 Maintain our commitment to our libraries as centres for community learning, information access and high-quality digital technology.	Produce a promotional campaign to increase awareness of local libraries as community hubs and increase usage.	Library Information Manager / Community Interaction and Promotion Officer	2024-2025
	Promote study hub/ co-working spaces located at libraries to increase opportunities for local youth and tertiary students.		Quarterly
	Review processes and services in libraries to identify possible improvements and increased community services.		Ongoiong
1.1.3 Work collaboratively with, supporting and recognising the efforts of volunteers.	Develop an online directory for volunteer organisations within district (must have generic contact information).	Community Development Officer	Ongoing
1.1.4 Encourage volunteer involvement in the community	Develop programs to support volunteer in the community with Volunteers SA, and promote the personal and community benefits of volunteer engagement.	Community Development Officer	Ongoing

DETAILED ACTION PLAN

STRATEGIC ALIGNMENT	ACTIONS	RESPONSIBLE OFFICER	TIMEFRAME
1.1.5 Supporting the increase of youth participation in local democracy and community involvement through volunteering.	Develop a Youth Campaign with a focus on community governance and volunteering. Actively engage with all schools; to identify opportunities and promote results.	Community Development Officer	2024-2025
	Promote Council as a career opportunity by explaining the roles and functions of Council and various professions used in the delivery of its functions and services.		Ongoing
1.2 Community Health			
1.2.1 Promote and assist with the physical and mental health of our communities.	Identify internal funding and promotional opportunities for mental health programs/support within region.	Director Commercial & Community Services / Community Development Officer	2024-2026
	Increase promotion of mental health as a priority of Council/ option for community grant applications.		Ongoing
1.2.2 Advocate for the continuation and improvement of health services delivered throughout our district.	Increase communication with State and Federal Government about continuation of local health services; promotion of local health drives.	Mayor / CEO	Ongoing
	Continue to explore external funding opportunities and participate in community health and wellbeing initiatives.	Community Development Officer	Ongoing
1.2.3 Ensure community health and safety through appropriate animal management initiatives	Promote the benefits of responsible companion animals ownership.	Manager Environmental Services	Ongoing
	Review the Council's Animal Management Plan and By-laws.		2024-2025

DETAILED ACTION PLAN

STRATEGIC ALIGNMENT	ACTIONS	RESPONSIBLE OFFICER	TIMEFRAME
1.2.4 Respond to the challenges of an ageing population.	Develop a district-wide ageing well strategy; working with relevant organisations including supporting greater levels of retirement living.	Director Commercial & Community Services / Community Development Officer	2024-2025
	Implement the findings of the Waikerie Ageing Well Strategy across the district.		2025
1.3 Sporting and Recreation			
1.3.1 Provide appropriate passive and active infrastructure to support recreational pursuits.	Engage with the community on recreational opportunities, planning options and look to implement agreed services.	Community Development Officer	Ongoing
1.3.2 Complete an audit and future needs analysis of the communities' recreational profile for active and passive recreation.	Undertake an audit and needs analysis for the district and prioritise pursuits to be supported.	Connected & Active Communities Project Officer	2024
1.3.3 Continue to support sporting and community organisations in sourcing funding for sporting and recreational facilities.	Assist groups to identify suitable grants for their projects and facilities. Providing grant writer for large scale ($1m+) projects for not for profit organisations.	Director Commercial & Community Services / Community Development Officer	Ongoing
1.3.4 Use recreation as a catalyst for tourism and youth development.	Encourage state and national events that incorporate youth components.	Director Commercial & Community Services / Community Development Officer	Ongoing
1.3.5 Work collaboratively with local sporting and community groups with regard to exploring opportunities for shared use facilities.	Engage with the community on recreational opportunities, planning options and investigating shared facilities that provide greater return on Council's investment.	Director Commercial & Community Services / Community Development Officer	2025

DETAILED ACTION PLAN

STRATEGIC ALIGNMENT	ACTIONS	RESPONSIBLE OFFICER	TIMEFRAME
1.4 Culture and Arts			
1.4.1 Improve arts and cultural activity to strengthen and sustain a vibrant community.	Implement the Community Arts & Culture Strategic Plan.	Arts and Cultural Facilitator	2025/Ongoing
1.4.2 Support Arts Growth.	Support educational goals through engaging with arts and cultural activities via educational institutions.	Arts and Cultural Facilitator	Ongoing
	Support and expand the role of the Arts & Culture Facilitator Role.	Director Commercial & Community Services	2024-2026
	Continue to support the "River Fringe".	Arts and Cultural Facilitator	Ongoing
1.4.3 Supporting the preservation, celebration and access to our history and heritage.	Continue investment in Council's History Officer.	Library Information Manager / History Officer	2024-2026
	Provide space and infrastructure for the recording and collecting of local history items, stories and community institutions (including schools, sporting bodies, community groups).		2025
1.4.4 Support the link between the arts and tourism product and local amenity.	Attract and support arts and cultural events to region. Allocation of funds to support projects on an "underwriting basis".	DCCS / Arts and Cultural Facilitator	Ongoing
1.5 Social Inclusion			
1.5.1 Advocate for improved access to community transport services across the district.	Engage with the local service provider (Red Cross) and State Government to improve access for those that are socially isolated for medical services, social interaction and economic opportunity.	DCCS / Community Development Officer	Ongoing

DETAILED ACTION PLAN

STRATEGIC ALIGNMENT	ACTIONS	RESPONSIBLE OFFICER	TIMEFRAME
1.5.2 Support and promote access and inclusion for all members of the community.	Review the Council's Disability Inclusion Plan.	Risk & WHS Coordinator / Community Development Officer	2024
1.5.3. Create a social inclusion framework for Council.	Instigate a social inclusion plan with the community and implement agreed actions.	Risk & WHS Coordinator / Community Development Officer	2025
1.5.4 Foster Council's community engagement platforms to enhance information sharing.	Boost awareness and community use of "Shaping Loxton Waikerie", Council's online communtity engagement website.	Community Interaction and Promotion Officer	2024-2026
1.5.5 Enhance the community communication through continued investment in digital communication.	Promote the benefits of digital communication to the community and monitor usage.	DCCS / Community Interaction and Promotion Officer	2024-2026
	Engage within the sector on effective engagement and trial enhancements and options for community benefit.		2024-2026

DETAILED ACTION PLAN

Our Economy

> *Encouraging and supporting a strong diverse economy that will provide prosperity, growth, and employment opportunities for our community.*

Prosperity of the community is one of our key objectives to ensure the district enjoys economic development and employment growth. We will strive to ensure we have a prosperous, vibrant, and progressive community.

We are committed to encouraging new, as well as supporting existing businesses and enterprises, that are consistent with our economic, social, and environmental objectives for the community.

We are very much reliant on our horticultural and agricultural industries that form the backbone of our local economy. We recognise the need to support existing industries but also diversify our economic base.

Our local prosperity and economic output includes tourism and our thriving business communities, supported by effective chambers of commerce.



DETAILED ACTION PLAN

STRATEGIC ALIGNMENT	ACTIONS	RESPONSIBLE OFFICER	TIMEFRAME
2.1 Economic Development			
2.1.1 Support and encourage development and diversification of our local small business sector.	Engage with and support Chambers of Commerce annually and monitor results.	Director Commercial & Community Services	Ongoing
	Use Locallis and Spendmapp results to provide insights to local businesses on trends and opportunities. Ensure the Murraylands Riverland RDA is providing the service required to support local business.	Director Commercial & Community Services	2024-2026
2.1.2 Support and encourage development and diversification of our agricultural and horticultural industries including intensive management systems.	Support diversification of agriculture by advocating to State and Federal Government on assistance required. Provide local infrastructure that support changes in land use.	Director Commercial & Community Services	2024-2026
2.1.3 Advocate on behalf of the community to seek opportunities to add value to agriculture and horticulture industries. 2.1.4 Facilitate our local businesses and industries to work together to bring greater prosperity for the community.	Where industry change is forced by economic downturns or changes in government policy (i.e. water buybacks), seek support from the Federal Government to allow for new scetors or value add to current.	Director Commercial & Community Services	2024-2025
2.1.5 Reduce red tapeand bureaucracy for businesses and industries doing business in our local economy.	Engage with local developers and businesses to develop streamlined processes for business operations and expansion.	Director Commercial & Community Services	2025
2.1.6 Create a supportive environment for local businesses, offering incentives or programs to foster growth.	Support and provide guidance and assistance to new businesses in the district. Ensure RDAMR is providing the services required to support new businesses to the area.	Director Commercial & Community Services	Ongoing
2.1.7 Encourage and support local start-ups and technological advancements with partners in the region.	Support the Loxton Research Centre and One River CRC to undertake research that supports local innovation and growth.	Director Commercial & Community Services	Ongoing

DETAILED ACTION PLAN

STRATEGIC ALIGNMENT	ACTIONS	RESPONSIBLE OFFICER	TIMEFRAME
2.2 Housing and Population Growth			
2.2.1 Raise the profile of our district and promote it as a great place to live and work, to increase population growth.	Create a “lifestyle” promotional campaign, engage with the Regional Australia Institute on data and information that has led to successful migration to regional areas.	Director Commercial and Community Services	2024
2.2.2 Promote and facilitate housing and land opportunities, to increase population growth.	Activate Council's Growth Strategy and look at opportunities to directly enter the market if local investment is not available.	CEO / Director Commercial and Community Services / Manager Environmental Services	2024-2025
	Partner with office for Regional Housing and Housing Australia to seek additional funding that will support more rapid population expansion in our district.		2024-2025
	Investigate ways to remove or mediate impediments to land availability for residential expansion across the district. Engage with local, regional and state-wide builders to increase housing supply.		Ongoing
	Support residents investing in new residential housing.		Ongoing
	Work with developers to ensure future land availability.		Ongoing
	Partner with social and affordable housing providers.		Ongoing
2.2.3 Support the increase in childcare facilities across our community.	Identify childcare needs across the region and advocate for increases to address shortages. Where childcare centres are located on Council land, provide support for expansion.	CEO / Director Commercial and Community Services	2024-2026
2.2.4 Advocate on behalf of the community to seek new employment opportunities and jobs growth across the district.	Ensure RDAMR jobs pipeline is kept up to date on a regular basis and identify ways to attract employees to the region. Seek programs that support employers to fill vacancies.	CEO / Director Commercial and Community Services	Ongoing

DETAILED ACTION PLAN

STRATEGIC ALIGNMENT	ACTIONS	RESPONSIBLE OFFICER	TIMEFRAME
2.3 Tourism			
2.3.1 Promote, support, and attract events and festivals that are self-sustaining and add value to the local economy.	Continue providing support for the River Fringe Festival.	Community Development Officer / Arts and Cultural Facilitator	2024-2026
	Work alongside DR to seek SATC Grant Funding for events		2024-2026
	Assess and provide for events on a local and regional basis. Encourage community groups to apply for Community Support funding for their events to help underwrite their investment.		Ongoing
	Identify state/national events/festivals that can implemented on a local scale.		Ongoing
2.3.2 Raise the profile of our district and promote it as a great place to visit.	Continue to partner with Destination Riverland and SATC to implement the DR strategic plan. Participate with the DR operational group to achieve local and regional tourism coordination.	CEO / Director Commercial and Community Services	2024-2026
	Encourage local tourism providers to use the Australian Tourism Data Warehouse as a means to increase exposure locall, statewide and nationally of events and tourism product.		Ongoing
2.3.3 Support local businesses to collaborate and develop tourism packages for visitors to the district.	Encourage support via DR, Chambers of Commerce and RDA Murraylands Riverland for local operators.	Library Information Manager	Ongoing
2.3.4 Advocate for, and provide, high quality visitor infrastructure to support our local tourism industry.	Provide high quality information and services to users of Visitor Information Centres and coordinate information across the region and state on tourism opportunities, product and events.	Director Infrastructure Services / Library Information Manager	Ongoing
2.3.5 Continue to be a RV friendly district.	Identify locations for additional/preferred long-vehicle parking across the district and monitor responses to caravan and camping apps on feed back on facilities provided.	Library Information Manager	2024-2026
	Investigate rubbish disposal options	Director Infrastructure Services	2024-2025

DETAILED ACTION PLAN

Our Infrastructure

Responsibly manage our built environment.

Infrastructure is a critical component of any community. It enables economic growth, improves safety, and enhances quality of life. Roads, footpaths, stormwater management, and recreation areas all play a vital role in the development of a region. By investing in these types of infrastructure, we can create a strong foundation for our community to thrive.

With over $230m worth of community assets we are the custodians of a vast array of assets and infrastructure, including:

- 1,947 kilometres of unsealed roads (formed, unformed and sheeted)
- 396 kilometres of sealed roads
- Community Wastewater Management Schemes (CWMS) in Loxton, Waikerie, Moorook and Kingston-on-Murray
- Stormwater Infrastructure
- 262 buildings and structures

Our annual capital expenditure on the renewal of sealed and unsealed roads alone is generally exceeds $3 million.

One of the greatest challenges for us in the coming years will be maintaining our large asset base, prioritising capital works programs, and determining what we can afford.

Any new projects cost money but also need to be depreciated and therefore impact our operating statement.



DETAILED ACTION PLAN

STRATEGIC ALIGNMENT	ACTIONS	RESPONSIBLE OFFICER	TIMEFRAME
3.1 Assets & Infrastructure			
3.1.1 Maintain and improve our road network, footpaths, car parks and tracks in accordance with our Asset Management Plans.	Develop and implement a plan to maintain and improve our road network.	Director Infrastructure Services	2024
	Work with the Way 2 Go program in identifying areas for improvement at schools across the district.		Ongoing
	Develop and implement a Footpath and Pram Ramp Connectivity Strategy.		2024-2025
	Identify new routes within a Walking/Bike Track Connectivity Strategy.		2025
	Implement QR codes on signage to maps as points of interest.		2025-2026
	Investigate opportunity for train track conversion into bike tracks.		2025-2026
	Respond to the needs for riverfront shelters.		Ongoing
	Undertake a Stormwater Management Plan with an emphasis to provide treated water conversion into usable water via water purification/cleansing processes.		2024-2025
	Implement LED conversion on remaining street lights.		2024
	Develop and implement a Mobility Inclusion Plan.		2025
	Develop and implement a Playground Replacement Strategy.		2026
	Implement cemetery irrigation upgrades.		2025

DETAILED ACTION PLAN

STRATEGIC ALIGNMENT	ACTIONS	RESPONSIBLE OFFICER	TIMEFRAME
3.1.2 Maintain and improve our ovals, playgrounds, parks, gardens, reserves and cemeteries.	Undertake irrigation improvement at the Wunkar cemetery.	Director Infrastructure Services	2025
	Upgrade irrigation control systems to automatic management via mobile connectivity.		2025
	Manage upgrades of irrigation systems over all ovals, playgrounds, parks, gardens, reserves and cemeteries.		Ongoing
	Upgrade the generator to Browns Well irrigation located in Paruna.		2025-2026
	Implement an Asset Management Plan for Buildings, including the assessment of unutilised Council facilities.		2024-2025
3.1.3 Maintain and improve our community buildings and facilities.	Assess and upgrade community pools and action in priority order.	Director Infrastructure Services	2024
	Investigate the installation of assist rails on boating ramps to improve mobility access.		2024-2025
	Develop a proposal for a new/relocated Loxton Infrastructure Services depot.		2025-2026
3.1.4 Maintain and improve our houseboat facilities for both private and commercial houseboat operators.	Investigate the opportunity to provide 48-hour stay points at major Council managed riverfronts (Waikerie, Kingston-OM, Moorook and Loxton).	Manager Environmental Services	2025
	Investigate improvements to houseboat mooring banks in partnership with the State Government Constraints Group.	Director Infrastructure Services / Manager Environmental Services	2024-2025

DETAILED ACTION PLAN

STRATEGIC ALIGNMENT	ACTIONS	RESPONSIBLE OFFICER	TIMEFRAME
3.1.5 Maintain social benefit and improve the economic impact from the operation of the Loxton Retirement Village.	Look at strategy to increase the units at the Loxton Retirement Village under the principle of no cost to general Council funds.	CEO / Director Commercial & Community Services	Ongoing
3.1.6 Ensure the collection, retention and disposal of common effluent that promotes sustainable management of water resources.	Review the CWMS capactiy at each town and implement strategies to provide for community needs and treats waste water as an asset for reuse.	Director Infrastructure Services	Ongoing
3.1.7 Implement sustainable programs and practices for the management of waste throughout the district.	Investigate the introduction of Food Organics Green Organics (FOGO) collection with Riverland Councils.	Director Infrastructure Services	2025
	Fit covers over the bins/protection at Waste Transfer Station (WTS).		2024-2025
	Review and upgrade facilities at Waste Transfer Stations including suitable buildings, EFTPOS, power onsite and security upgrades.		2025-2026
3.1.8 Implement an appropriate regime of leases, licences, and community land management plans for all our land and buildings.	Update the Community Land Management Plans and continue to implement modern leases and licences as they become due.	Director Commercial & Community Services	Ongoing
3.2 Assets & Infrastructure for the Future			
3.2.1 Advocate for a dual lane highway from Truro to Mildura on the Sturt Highway.	Utilise the Riverland Local Government Forum and "Rally for the Riverland" Advocacy Plan to lobby for desired outcome, by allocating funding for the Advocacy Plan.	Mayor / CEO	Ongoing

DETAILED ACTION PLAN

STRATEGIC ALIGNMENT	ACTIONS	RESPONSIBLE OFFICER	TIMEFRAME
3.2.2 Ensure all areas have access to high-speed internet and digital services.	Roll out high speed internet at all Council facilities with offices (Waikerie Depot, WTS).	Director Infrastructure Services	2024-2025
	Lobby and partner with Federal and State Governments and internet service providers to improve service delivery.		Ongoing
	Work with third-party providers to increase phone coverage in black spot areas.		Ongoing
	Liaise with third-party organisations to extend existing services.		Ongoing
3.2.3 Ensure utility upgrades to support a growing population including water, stormwater, and electricity.	Investigate and implement Stormwater Management Plan.	Director Infrastructure Services	2024-2025
	Investigate and implement CWMS capacity and upgrade program.	CEO / Director Infrastructure Services	2025-2026
	Seek support from SA Water to increase capacity in townships for development.	CEO/ Manager Environmental Services	2024
3.2.4 Facilitate the infrastructure required to implement the Council's Growth Strategy.	Ensure that Council infrastructure supports population growth including stormwater; CWMS; roads; footpaths and irrigation.	Director Infrastructure Services / Manager Environmental Services	2024-2026

DETAILED ACTION PLAN

Our Environment

Protecting and enhancing our environment for the future.

The environment in which we live has always been important but with global and local conditions in a state of change its relevance and tie to our long-term enjoyment and livability is crucial. Our area over the last five years has experienced droughts and the largest flood in a hundred years.

With governments responding and requiring reductions in green house gases and the levels of C02 emissions, the rate of change is unprecedented. The types of vehicles we will drive and the need for local infrastructure to help that transition will be important. Water and the health of the Murray River will have constant focus and the riverine environment that supports our economy. Dryland farming is responding to the challenges of doing more with less rainfall.

Some sectors of our irrigated horticulture are challenged by falling demand while others have had a period of prosperity, which will affect the ability for some to adapt. How we respond to these short and medium term challenges will lay the foundations for our community into the future.



DETAILED ACTION PLAN

STRATEGIC ALIGNMENT	ACTIONS	RESPONSIBLE OFFICER	TIMEFRAME
4.1 Climate Change Adaptation			
4.1.1 Increase the use of renewable energy for Council operations and public utilities. Including public batteries and solar panels.	Assess the current energy use for Council and community buildings, including recreation centres, offices, libraries, depots and CWMS management. Apply for grant funding to reduce cost and energy use.	CEO / Manager Environmental Services	2024
4.1.2 Develop and implement a local climate action plan to reduce greenhouse emissions.	Undertake an Audit of Council's greenhouse emissions to identify ways to reduce emissions. Apply for grant funding to assist in reductions.	CEO / Manager Environmental Services	2024-2025
	Investigate opportunities to use electric and hybrid vehicles in the Council fleet.		2025
4.1.3 Review the Council's carbon footprint and investigate ways to reduce the output.	Audit and evaluate Council's carbon footprint at the same time as green house gas emmissions.	CEO / Manager Environmental Services	2025
4.1.4 Pursue greening of our towns to reduce urban heat.	Undertake an evaluation of the heat scape of urban streets and investigate options to reduce heat production including use of different types of pavement.	Director Infrastructure Services	2025
	Look at plant species that provide increased canopy and cooling.		Ongoing
	Encourage community collaboration with planting streetscapes.		Ongoing
	Engage with Cadell works program/men's shed, schools, kindy's community group about planting programs.		Ongoing

DETAILED ACTION PLAN

STRATEGIC ALIGNMENT	ACTIONS	RESPONSIBLE OFFICER	TIMEFRAME
4.1.5 Partner with other levels of government to achieve local environmental outcomes.	Form partnerships with the Regional Landscape Board and investigate programs with state and federal governments that would have positive environmental outcomes for the district.	CEO	Ongoing
4.2 Sustainable Resource Use			
4.2.1 Advocate for support of principles to protect the River Murray environment and water security.	Partner with the Riverland Councils and the Murraylands and Riverland LGA to make representations to the State and Federal Government on water management and security to protect local industry and the environment.	Mayor / CEO	Ongoing
4.2.2 Promote water-saving techniques and ensure efficient water use in public places.	Investigate and adopt increased waste water and storm water reuse to reduce Council's reliance on its water allocations with an aim for Loxton and Waikerie to be self sufficent. Upgrade the irrigation systems to at optimum efficency.	CEO / Director Infrastucture Services	Ongoing
4.2.3 Reduce landfill waste by promoting greater recycling and composting of organic waste in the community, through education and action.	Employ or have access to a Waste reduction education officer. Set goals for reduction in landfill and monitor. Look at ways to treat waste as a usuable resource in the community.	CEO / Director Infrastucture Services	2025
4.2.4 Adopt principle of sustainable development in our management of the natural environment.	Evaluate ways to ensure sustainable development and Council's current operational performance.	CEO / Manager Environmental Services / Director Infrastucture Services	2024-2025

DETAILED ACTION PLAN

STRATEGIC ALIGNMENT	ACTIONS	RESPONSIBLE OFFICER	TIMEFRAME
4.3 Increase Town Amenity			
4.3.1. Create attractive, functional streetscapes and foster 'places with personality' within the district.	Undertake a review of the Loxton CBD Plan including streetscapes, traffic flow and amenity.	Director Commercial and Community	2025-2026
	Undertake a review of the Waikerie CBD Plan including streetscapes, traffic flow and amenity.		2025-2026
	Engage with the community in the development of CBDs.		Ongoing
4.3.2 Ensure our riverfronts are attractive places to visit and access to the river is improved.	Undertake a review of the Loxton riverfront.	Director Infrastucture Services	2025-2026
	Undertake a review of the Moorook and Kingston on Murray riverfronts.		2025
	Undertake a review of the Paisley riverfront.		2025
4.3.3 Actively pursue external funding opportunities to implement township and riverfront plans.	Partner with the State Government Constraints Group on effective ways to implement riverfront plans to achieve local and environmental outcomes.	Director Infrastucture Services	Ongoing
4.3.4 Ensure signage throughout townships and the district enables increased visitors to our facilities and attractions.	Undertake a signage review and make an annual allocation to upgrade signs.	Director Infrastucture Services	Ongoing

DETAILED ACTION PLAN

Corporate Services

Council Services that support the governance of the Council and its efficent operations.

This segment of our plan focuses on the essential services that support the governance and efficient operations of Council.

Council's goal is to ensure the integrity and effectiveness of our corporate systems, maintain financial viability, and uphold high standards of governance.

Key actions include:

- Ensuring integrity, and effective and efficient operation of Council's corporate systems
- Monitoring of the financial capacity of the Council to ensure future viability
- Governance

The actions outlined align with our strategic goals to ensure that we operate efficiently and effectively to meet the needs of our community. The responsible officers and specified timeframes underscore our commitment to accountability and continuous improvement.



DETAILED ACTION PLAN

STRATEGIC ALIGNMENT	ACTIONS	RESPONSIBLE OFFICER	TIMEFRAME
Corporate Services			
Ensure integrity and effective and efficient operation of Council's corporate systems.	Undertake a review of Council's financial management system internal controls.	Chief Finance Officer	2025
	Upgrade Council's corporate operating system to Authority 7.1		2024
	Update Council's Business Continuity Plan.		2024
	Review Council's Risk Framework and Strategic Risk Register.		2024
	Independent Asset Revaluations for all Infrastructure Assets.		2024
	Review Council's Work safety systems are compliant and up to date.	Director Commercial & Community Services	
Monitor the financial capacity of the Council to ensure future viability.	Successfully complete ESCOSA Audit/Review.	Chief Finance Officer	2024-2025
	Review Council's Depreciation schedule and usual lives of assets. Ensure correct capitalisation of internal expenses on capital projects.	Chief Finance Officer	2024-2025
	Review the supply of digital services to Council.	Chief Finance Officer	2024
	Participate in the State/Local Government electricity supply contracts.	Chief Finance Officer	Ongoing
	Review Council's Long Term Financial Management Plan annually.	Chief Finance Officer	Annually
	Tender for external auditors with G3 Councils.	Chief Finance Officer	2025-2026
	Review Council's procurement practices and policies.	Chief Finance Officer	2025

DETAILED ACTION PLAN

STRATEGIC ALIGNMENT	ACTIONS	RESPONSIBLE OFFICER	TIMEFRAME
Governance.	Ensure legislated policies are kept up to date.	Executive Assistant to Mayor & CEO	Annually
	Ensure mandated Elected Member Training is undertaken.	Executive Assistant to Mayor & CEO	Annually
	Undertake community engagement in the lead up to the 2026 Local Government Elections.	Community Interaction and Promotion Officer	2026
	Ensure engagement practices meet community expectations and model practice.	Community Interaction and Promotion Officer	2024-2026

CONTACT DETAILS & FURTHER INFORMATION

Corporate Plan

A copy of Council's Corporate Plan is available on our website, lwdc.sa.gov.au

Our website has recently been updated and contains a vast array of information regarding our services and activities. It also contains all the other relevant plans and documents mentioned within the Community Strategic Plan.

If you have a question or comment regarding our Corporate Plan, or any other query regarding our business, please contact us.

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